



STRABAG SE

Villach, FN 88983 h

ISIN AT000000STR1

Notice of Annual General Meeting

We hereby invite our shareholders to the

22nd Annual General Meeting of STRABAG SE

on **Friday, 12 June 2026, at 10:00 a.m. (Vienna time)**

at Tech Gate Vienna, Room 0.1, Donau-City-Str. 1, 1220 Vienna.

I. AGENDA

1. Presentation of the annual financial statements, including the management report and the consolidated corporate governance report; of the consolidated financial statements, including the group management report; of the consolidated report on payments to government agencies; of the proposal for the appropriation of the balance sheet profit; and of the Supervisory Board report for the 2025 financial year
2. Resolution concerning the appropriation of the balance sheet profit
3. Resolution concerning the approval of the actions of the members of the Management Board for the 2025 financial year
4. Resolution concerning the approval of the actions of the members of the Supervisory Board for the 2025 financial year
5. Appointment of the auditor for the single-entity and consolidated financial statements and for the consolidated sustainability reporting for the 2026 financial year
6. Resolution concerning the remuneration report for the Management Board and the Supervisory Board for the 2025 financial year
7. Resolution concerning the remuneration policy

8. Resolution concerning amendments to the Articles of Association

Amendments to § 4 “Share Capital and Shares”, § 9 “Supervisory Board – Members”, § 12 “Supervisory Board – Quorum, Resolutions”, § 13 “Supervisory Board – Duties”, § 15 “Supervisory Board – Committees”, § 17 “General Meeting – Attendance”, § 18 “General Meeting – Voting Rights, Resolutions”, § 20 “General Meeting and Scope of Action”, § 21 “Financial Statements, Dividend” of the Articles of Association

II. DOCUMENTS FOR THE ANNUAL GENERAL MEETING; AVAILABILITY OF INFORMATION ON THE COMPANY WEBSITE

The following documents will be available by **22 May 2026** on the Company’s website at www.strabaq.com:

- Annual financial statements with management report
- Consolidated financial statements with group management report
- Consolidated corporate governance report
- Consolidated report on payments to government agencies
- Consolidated non-financial statement
- Proposal for the appropriation of the balance sheet profit
- Supervisory Board report

(all of the above for the 2025 financial year)

- Proposed resolutions of the Management Board
- Proposed resolutions of the Supervisory Board
- Remuneration report for the Management Board and Supervisory Board
- Remuneration policy for the Management Board
- Remuneration policy for the Supervisory Board
- Articles of Association showing the proposed amendments
- Proxy authorisation form
- Proxy authorisation form for the independent special proxy named by the Company
- Form for the revocation of proxy authorisation
- Full text of this convening notice
- Information on shareholders’ rights
- Information on the integration of ISO 20022 SWIFT messages into the dispatch logic for deposit confirmations and proxy authorisations

III. RECORD DATE AND PREREQUISITES FOR PARTICIPATION IN THE GENERAL MEETING

The right to participate in the Annual General Meeting and to exercise voting rights and the remaining shareholders' rights to be asserted at the Annual General Meeting is based on the shares held at the end of **2 June 2026** (record date).

Participation in the Annual General Meeting and the exercise of shareholder rights is limited to persons who, on the record date, hold shares in the Company and can supply proof of their shareholdings or who, for holders of registered shares, are entered in the shareholder register and are registered to participate in the meeting.

Bearer shares

For holders of bearer shares, deposit confirmation pursuant to § 10a of the Austrian Stock Corporation Act (AktG) shall represent sufficient proof of shareholdings on the record date, provided such confirmation is received by the Company no later than **9 June 2026 (midnight, Vienna time)** exclusively via one of the following channels of communication at one of the following addresses:

(i) for deposit confirmation in written form:

by mail	STRABAG SE
or courier	c/o HV-Veranstaltungsservice GmbH Köppel 60, 8242 St. Lorenzen am Wechsel, Austria

by SWIFT	CPTGDE5WXXX
ISO 15022	(Message Type MT598 or MT599, must include ISIN AT000000STR1 in text)

by SWIFT	ou=xxx,o=cptgde5w,o=swift
ISO 20022	seev.003.001.10 or seev.004.001.10 (or seev.004.001.11, where applicable)

A detailed description is available for download at www.strabag.com.

(ii) for deposit confirmation in text form, deemed to be sufficient pursuant to § 17 (2) of the Articles of Association:

by fax	+43 1 8900 500 50
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by email anmeldung.strabag@hauptversammlung.at, with the deposit confirmation to be attached to the email in text form, e.g. as a PDF file

The shareholders are requested to contact their custodian bank to arrange for the issue and transfer of a deposit confirmation.

The record date has no impact on the liquidity of the shares and is not of importance for the dividend rights.

[Questions from Austrian and foreign banks on how to issue and send deposit confirmations may be directed to:

by telephone: +43 664 264 264 5

by email: anmeldung.strabag@hauptversammlung.at]

Deposit confirmation pursuant to § 10a AktG

The deposit confirmation must be issued by the custodian bank with headquarters in a member state of the European Economic Area or in a full member state of the OECD and must include the following information:

- Information on the issuer: company name and address or code commonly used in business transactions between banks
- Information on the shareholder: name/company name and address as well as date of birth for natural persons or, for legal persons, the company register and number under which the company is listed in its country of origin
- Information on the shares: number of shares held by the shareholder, ISIN AT000000STR1
- Deposit account number or other description
- Date or period of time which the deposit confirmation refers to

The deposit confirmation as proof of shareholding for participation in the Annual General Meeting must refer to the end of the record date of **2 June 2026 (midnight, Vienna time)**.

Deposit confirmations will be accepted in German or English.

Registered shares

For holders of registered shares, only such shareholders shall be entitled to participate in the Annual General Meeting whose registration is received by the

Company in text form no later than **9 June 2026 (midnight, Vienna time)** exclusively at one of the following addresses:

by mail	STRABAG SE
or courier	c/o HV-Veranstaltungsservice GmbH Köppel 60, 8242 St. Lorenzen am Wechsel, Austria
by fax	+43 1 8900 500 50
by email	anmeldung.strabag@hauptversammlung.at, with the registration attached to the email in text form, e.g. as a PDF file
by SWIFT ISO 15022	CPTGDE5WXXX (Message Type MT598 or MT599, must include the number of the registered share in the text)
by SWIFT ISO 20022	ou=xxx,o=cptgde5w,o=swift seev.003.001.10 or seev.004.001.10 (or seev.004.001.11, where applicable) A detailed description is available for download at www.strabag.com .

Registrations will be accepted in German or English.

Proof of identity

Shareholders and their proxy representatives are requested to provide a valid picture ID as proof of identity at registration.

If you are attending the Annual General Meeting as a **proxy representative**, please also bring the **proxy authorisation** in addition to the **official picture ID**. If the original of the proxy authorisation has already been sent to the Company, your entry will be facilitated if you bring a copy with you.

STRABAG SE reserves the right to determine the identity of the persons attending the Annual General Meeting. If it is not possible to determine a person's identity, that person may be barred from entry.

IV. POSSIBILITY AND PROCEDURE FOR AUTHORISATION OF A PROXY REPRESENTATIVE

Shareholders who are entitled to participate in the Annual General Meeting and who have proven this in accordance with the stipulations contained within item III of this notice have the right to authorise proxy representatives to attend the

meeting on their behalf who are vested with the same rights as the shareholder being represented by such proxy.

The proxy authorisation must be granted to a specific person (natural or legal) in text form (§ 13 (2) AktG); proxies may also be granted to more than one person.

A proxy representative may be appointed before as well as during the Annual General Meeting.

The proxy authorisation may be transmitted via the following channels of communication at one of the following addresses:

by mail	STRABAG SE
or courier	c/o HV-Veranstaltungsservice GmbH Köppel 60, 8242 St. Lorenzen am Wechsel, Austria
by fax	+43 1 8900 500 50
by email	anmeldung.strabag@hauptversammlung.at, with the proxy authorisation attached to the email in text form, e.g. as a PDF file

The proxy authorisation must be received no later than **11 June 2026 (4:00 p.m., Vienna time)** at one of the above addresses, unless it is handed in on the day of the Annual General Meeting at the entrance to the meeting. On the day of the general meeting, the proxy authorisation can be submitted only in person at the registration desk for the general meeting directly at the meeting venue.

Forms for granting and revoking proxy authorisation can be downloaded from the Company's website at www.strabag.com. To help us process the paperwork more quickly, we ask that you please use the available forms.

More information about the proxy authorisation, in particular about the text form and the content of the proxy authorisation, is available from the proxy authorisation form that is available to the shareholders.

If a shareholder has granted a proxy authorisation to his/her custodian bank (§ 10a AktG), it is sufficient for the bank to provide a declaration of having been authorised as a proxy representative in addition to the deposit confirmation.

Shareholders may still exercise their rights at the Annual General Meeting in person, even after appointing a proxy representative. Appearing in person counts as revocation of a previously made proxy authorisation.

The above rules for proxy authorisation apply by analogy to its revocation.

As a special service, shareholders may authorise a representative from the Austrian Shareholder Association (IVA), Feldmühlgasse 22, 1130 Vienna, to act as an independent proxy to exercise their voting rights at the Annual General Meeting in accordance with their instructions. The IVA has offered to send Dr. Michael Knap as a shareholders' representative at the Annual General Meeting. A special proxy authorisation form for Dr. Michael Knap is available for download from the Company's website at www.strabag.com. This form must be received by the Company no later than **11 June 2026 (4:00 p.m., Vienna time)** exclusively at one of the above-mentioned addresses for the receipt of proxy authorisation forms. It is possible to contact Dr. Michael Knap of the IVA directly at tel.: +43 1 8763343, fax: +43 1 8763343-39 or email knap.strabag@hauptversammlung.at.

V. NOTICE REGARDING THE RIGHTS OF SHAREHOLDERS UNDER § 109, § 110, § 118 AND § 119 AKTG

1. Proposal of additional agenda items by shareholders under § 62 (1) of the Austrian Societas Europaea Act in conjunction with § 109 AktG

Shareholders whose holdings represent a combined total of **5% of the share capital** may request by written petition the **inclusion of additional items on the agenda** of the Annual General Meeting, provided that these shareholders held the shares for at least three months prior to their petition and that the written petition is received by the Company in written form by mail or by courier no later than **22 May 2026 (midnight, Vienna time)** exclusively at its address at Donau-City-Str. 9, 1220 Vienna, for the attention of Marco Reiter, MSc, Department of Investor Relations, or, if sent by email, with a qualified electronic signature to the email address investor.relations@strabag.com or by SWIFT to the address CPTGDE5WXXX. "Written" means signed personally or by an authorised representative for each applicant or, if sent by email, with a qualified electronic signature or, if sent by SWIFT, with Message Type MT598 or MT599, where the ISIN of the shares, i.e. ISIN AT000000STR1, must be indicated in the text.

Each agenda item thus submitted for inclusion on the agenda must be accompanied by a draft resolution including a statement citing the reason for the proposal. The agenda item and the draft resolution, but not its justification, must be written in German. Proof of shareholder status as the basis for exercising this shareholder right shall be accomplished by presenting a deposit confirmation pursuant to § 10a AktG confirming that the petitioning shareholders held the shares for at least three months prior to the petition. The deposit confirmation

must not be more than seven days old at the time it is submitted to the Company. In respect to any other requirements related to deposit confirmation, reference is made to the detailed information on the prerequisites for participation (item III). Multiple deposit confirmations for shares which only jointly represent a shareholding of 5% must refer to the same point in time.

2. Draft resolutions for the agenda proposed by shareholders under Article 53 of the Societas Europaea Regulation in conjunction with § 110 AktG

Shareholders whose holdings represent a combined total of **1% of the share capital** may submit, in writing, **draft resolutions for each agenda item**, to be accompanied by a statement stating the reason for such proposal, and may request the draft resolutions, together with the name of the respective shareholders, the explanatory statements and a possible statement from the Management Board or from the Supervisory Board, to be posted on the Company's website as entered in the Commercial Register if this request is received in text form no later than **2 June 2026 (midnight, Vienna time)** by the Company either by fax at +43 1 8900 500 50, by mail at Donau-City-Str. 9, 1220 Vienna, for the attention of Marco Reiter, MSc, Department of Investor Relations, or by email at investor.relations@strabag.com, with the deposit confirmation to be attached to the email in text form, e.g. as a PDF file. If declarations are required to be made in text form in accordance with § 13 (2) AktG, the declaration must be submitted in a document or another manner that is suitable for permanent reproduction, the person making the declaration must be named and the conclusion of the declaration must be made recognisable by signature or otherwise. The draft resolution, but not its justification, must be written in German.

Proof of shareholder status as the basis for exercising this shareholder right shall be accomplished by presenting a deposit confirmation pursuant to § 10a AktG, which must not be more than seven days old at the time it is submitted to the Company. In respect to any other requirements related to deposit confirmation, reference is made to the detailed information on the prerequisites for participation (item III). Multiple deposit confirmations for shares which only jointly represent a shareholding of 1% must refer to the same point in time.

The proposals will be published on the Company's website at www.strabag.com no later than two working days after receipt.

3. Shareholders' right to information under Article 53 of the Societas Europaea Regulation in conjunction with § 118 AktG

All shareholders have the right to request information on company matters at the Annual General Meeting, provided that such information is necessary for the proper assessment of agenda items. This obligation to provide information also covers the Company's legal and business relations with subsidiaries as well as the situation of the Group and of the companies included in the consolidated financial statements.

The Company may refuse to supply such information if, according to sound business judgment, it would be seriously prejudicial to the Company or one of its subsidiaries, or if providing such information would comprise a criminal offence.

Requests for information during the Annual General Meeting shall generally be made orally but may also be presented in writing (as determined by the chairperson of the general meeting).

To help expedite the progress of the meeting, questions requiring more preparation to answer should be transmitted to the Management Board in text form in due time before the General Meeting. Questions can be sent to the Company by fax to +43 1 22422-1177 or by email to investor.relations@strabag.com.

Please note that reasonable time restrictions may be imposed by the chairperson during the Annual General Meeting.

4. Motions by shareholders during the Annual General Meeting under § 119 AktG

Every shareholder – regardless of the shareholding amount – has the right to bring forward motions in respect to each item on the agenda at the Annual General Meeting. If several motions are made to the same agenda item, § 119 (3) AktG allows the chairperson to determine the order in which the motions are voted on.

5. Information on the website

The information concerning these shareholders' rights under § 109, § 110, § 118 and § 119 AktG is available on the Company's website at www.strabag.com.

VI. ADDITIONAL INFORMATION AND NOTICES

1. Total number of shares and voting rights

At the time of notice of the Annual General Meeting, the share capital of the Company amounts to EUR 118,000,000.00 and is divided into 118,000,000 no-par shares. Each share qualifies for one vote. The Company holds a total of 2,557,304 own shares at the time of giving notice of the Annual General Meeting. These shares do not entitle the Company to any voting rights. The total number of voting rights at the time of notice of the Annual General Meeting therefore amounts to 115,442,696.

2. Public broadcast of the Annual General Meeting on the internet

It is intended to broadcast the Annual General Meeting online until the start of the general debate. All shareholders of the Company, as well as members of the public, can watch the CEO's speech at the Annual General Meeting on 12 June 2026 live online from around 10:00 am at www.strabag.com. No additional video or audio broadcast of the Annual General Meeting will be provided.

3. Security precautions

When planning and scheduling your arrival, we ask that you consider the large number of expected participants as well as the usual security precautions (e.g. mandatory coat check). Entry to pick up the voting ballots begins at 9:00 a.m. (Vienna time).

4. Information for shareholders on the processing of personal data

STRABAG SE processes shareholders' **personal data**, including but not limited to the data as stated in § 10a (2) AktG (name, address, date of birth, number of the securities deposit account, number of shares held by the shareholder, class of shares (if applicable), number of the voting card, and name and date of birth of the proxy representative (if applicable), in accordance with the applicable data protection laws, in particular the **European Union's General Data Protection Regulation** (GDPR) and the Austrian **Data Protection Act**, to enable the shareholders to exercise their rights during the course of the Annual General Meeting.

The processing of personal data is mandatory for the attendance of shareholders and their representatives at the Annual General Meeting in accordance with the Austrian Stock Corporation Act, including, but not limited to, §§ 111–114, § 117 and § 120 AktG. The legal basis for the processing is **Article 6 (1) (c) GDPR**.

The processing of personal data of meeting participants as part of the recording and public webcast of the Annual General Meeting at www.strabag.com is done in accordance with § 102 (4) AktG in conjunction with § 19 (3) and (4) of the Articles of Association of STRABAG SE on the basis of the legitimate interests permitted by the Austrian Stock Corporation Act and the provisions of the Articles of Association in accordance with **Article 6 (1) (f) GDPR**. As this is a “one-way connection,” no audio or video data of persons who are only following the Annual General Meeting online via livestream will be processed.

STRABAG SE is the **data controller** responsible for the processing of the personal data. For the purpose of organising the Annual General Meeting, STRABAG SE makes use of external **service providers**, such as notaries, attorneys, banks and IT service providers. These service providers receive from STRABAG SE only those personal data that are necessary to provide the requested services, and they process such data solely in accordance with the instructions of STRABAG SE. To the extent legally required, STRABAG SE has concluded a **data protection agreement** with these service providers.

If a shareholder attends the Annual General Meeting, all attending shareholders and their representatives, the members of the Management and Supervisory Boards, the notary, and all persons with a legal right to attend can demand to look into and see the legally mandated **attendance list** (§ 117 AktG) and thus see the personal data stated therein (e.g. name, place of residence, interests held). Moreover, STRABAG SE is legally required to submit personal shareholder data (including but not limited to the attendance list) to the **Commercial Register** as part of the notarial record (§ 120 AktG).

The data of the shareholders are anonymised and erased as soon as they are no longer needed for the purpose for which they were collected and processed, and as long as no other legal obligations require their further storage. **Documentation and retention obligations** arise from corporate, stock and takeover law, from legislation on taxes and duties, and from money laundering regulations. In the event that legal claims are asserted by shareholders against STRABAG SE or by STRABAG SE against shareholders, the storage of personal data serves the purpose of **clarifying and asserting such claims** in individual cases. In the context of legal proceedings involving civil lawsuits, this may result in the storage

of data during the period of limitation plus the duration of the legal proceedings until the latter's legally valid conclusion.

Shareholders are at all times entitled to exercise any of the **rights of access, rectification, restriction, objection and erasure** with regard to the processing of their personal data as well as to exercise their **right to data portability** in accordance with chapter III of the GDPR. Shareholders may assert these rights against STRABAG SE free of charge by sending an email to investor.relations@strabag.com or by postal mail to the following **address**:

STRABAG SE
Donau-City-Str. 9
1220 Vienna, Austria
Fax: +43 1 22422 1177

Furthermore, shareholders have the **right to lodge a complaint** with the **supervisory authorities for data protection** according to Article 77 of the GDPR.

Additional information on data protection is available in the data protection statement on the website of STRABAG SE at www.strabag.com.

Vienna, May 2026

The Management Board